

HERB LICHTENBERG

SVP Practice Director, Production
San Antonio, TX



Strategic Asset Management Inc.

We Deliver Change!

SKILLS AND QUALIFICATIONS

Description: 38 years experience in operations management and management consulting including plant turnarounds, and the design and implementation operations improvements. Professional competencies include:

- Operations and Production Management
- Plant Start-up and Turnarounds
- Production and Business Process Redesign
- Management and Administration
- Group Facilitation and Mentoring
- Process Design and Re-engineering
- Lean Manufacturing, TQM and TOC
- Asset Performance Improvement

KEY ACCOMPLISHMENTS

- Responsible for the design and implementation of numerous production and capacity improvement initiatives with both process and discrete manufacturing companies resulting in over \$300 MM in economic value.
- Lead the operational improvement of a production unit consisting of 6 plants with an average throughput increase of 58% and reduction in cost of quality of 81%.
- Lead the transformation of manufacturing plant from batch processing to lean/one-piece-flow. Improved throughput 57%, reduced WIP 93%, reduced rework 67% and improved delivery performance to 98% on time.
- Developed and implemented a lean conversion strategy for a multi company division
- Managed a rolling and blooming mill facility and improved throughput by 61% and cut the cost of quality 47%
- Lead the development of a chrome-moly railroad rail that became highly competitive with heat treated rails.

EDUCATION & PROFESSIONAL AFFILIATIONS

- BS Aerospace Engineering, University of Colorado, Boulder
- MBA Studies, University of Colorado (Colorado Springs)
- MBA Finance, University of Colorado, Boulder
- Toyota Production System, Toyota

PROFESSIONAL EXPERIENCE

- United Technology Center, Quality Assurance Engineer 1 years
- CF&I Steel Corp., Industrial Engineer, General Foreman, Plant Manager 10 years
- Quincy Lee Management Co., President 2 years
- AAA Custom Signs, President 2 years
- Resource Dynamics, Consultant, Project Manager, Vice President 17 years
- Assa Abloy, Vice President Door Group 3 years
- SAMI, Project Manager, SVP Practice Director Production 3 years